

EIA Program Report for Fiscal Year 2011-12

Coversheet

EIA-Funded Program Name: South Carolina Youth Challenge

Current Fiscal Year: 2011-12

Current EIA Appropriation: \$1,000,000

Name of Person Completing Survey and to whom EOC members may request additional information: Jackie R. Fogle

Telephone Number: 803-331-6675

E-mail: foglej@tag.scmd.state.sc.us

Question 1: History of the program: Please mark the appropriate response (choose one):

This program:

was an original initiative of the Education Improvement Act of 1984

was created or implemented as part of the Education Accountability Act of 1998

has been operational for less than five years

was funded last fiscal year by general or other funds

is a new program implemented for the first time in the current fiscal year

Other this is a program for High School Dropouts administered by National Guard Bureau.

Question 2: What SC laws, including provisos in the current year's general appropriation act, govern the implementation of this program? Please complete citations from the SC Code of Laws including, Title, Chapter, and Section numbers.

Code of Laws:

Proviso(s): (If applicable. Please make references to the 2011-12 General Appropriation Act as ratified)

Regulation(s):

Do guidelines that have been approved by the State Board of Education, the Commission on Higher Education or other governor board exist that govern the implementation of this program?

Yes

No

Question 3: What are the primary objective(s) or goals of this program? Please distinguish between the long-term mission of the program and the current annual objectives of the program. (The goals or objectives should be in terms that can be quantified, evaluated, and assessed.)

The mission of the South Carolina Youth Challenge Academy is to intervene in the life of at-risk youth between 16 and 18 years of age and to produce a program graduate with the values, skills education and self discipline to succeed as an adult.

Question 4: What are the outcomes or results of this program?

We have graduated over 3000 at-risk youth from the State of SC that are now productive citizens. More than half obtained their GED while in the program with many of them received their GED or High School diploma after graduation through adult education with the help of their mentor assigned by the challenge Academy. This is significant because 100% of these students were High School graduates.

During the residential phase of the program the average Cadet will achieve a 2 grade increase in reading ability and a slightly higher increase in math. Each Cadet is required to perform at least 40 hours of community service. But the change in their will not end after graduation we continue to work with them through a mentor.

Outcome can be both quantitative and qualitative and should address the program's objectives. Please use the most recent data available:

Examples of outcomes would be: results of surveys, student achievement results, increases in participation, reduction in achievement gaps, loans awarded, textbooks purchased, etc.

Question 5: Program Evaluations

What was the date of the last external or internal evaluation of this program?

External conducted by AOC an independent audit team: resource management conducted Jan 11 thru 13 2011. Operational procedures conducted April 2011

Has an evaluation ever been conducted?

Yes

No

If an evaluation was conducted, what were the results and primary recommendations of the most recent evaluation? There were no significant finding with either audit we met or exceeded all standards

Can you provide a URL link, electronic version, or hard copy of this evaluation to the EOC?

Yes we will have the evaluations attached. We receive an annual evaluation on resource management and operational procedures. Conducted by an outside independent audit team. We have extensive internal controls.

No

If yes, please provide URL link here.

If no, why not?

Question 6:

While EIA revenues increased in 2010-11 over the prior fiscal year and no mid-year cuts were made to any EIA programs, programs and agencies continue to implement conservative budget practices.

Please describe how the program and/or organization would absorb or offset potential EIA reductions totaling 5%, and 10% in the current fiscal year, Fiscal Year 2011-12?

We would have no choice but to reduce the number of at-risk youth that we can help.

Question 7:

If no additional EIA revenues were appropriated to this program in Fiscal Year 2012-13 above the current year's appropriation level, how would the objectives, activities and priorities of this program change?

Please be specific to address the impact to students, teachers or schools. Are there regulatory or statutory changes that you would recommend to the legislature that would assist this program/organization in meeting its objectives?

If we are funded at the current level we would have the capabilities to graduate approximately 200 Cadets per year.

If you want to provide supporting documents or evaluation reports, either reference a website below or email the report directly to mbarton@eoc.sc.gov.

Question 8: Fiscal Year 2012-13

The total amount of EIA funds requested for this program for the next fiscal year will be:

- The same as appropriated in the current fiscal year's appropriation**
- An increase over the current fiscal year's appropriation**
- A decrease over the current fiscal year's appropriation**

If you indicated an increase or decrease in funding for the next fiscal year, what is the total amount requested for this program for the next fiscal year?

If you indicated an increase or decrease, please describe the reasons for the increase or decrease. How will the increase or decrease impact the objective of the program?

Question 9: Current Fiscal Year 2011-12

Please fill in the attached charts to reflect the budget for this program in the prior fiscal year (2010-11) and the budget for this program in the current fiscal year (2011-12).

If the program was not funded by the State of South Carolina in the prior fiscal year, please fill out information for the current fiscal year only.

Funding Source	Prior FY Actual	Current FY Estimated
EIA	0	100,000,000
General Fund	0	0
Lottery	0	0
Fees	0	0
Other Sources	DJJ 100,000	0
Grant	21 ST CENT 207,652.16	87,625.00
Contributions, Foundation	NG 77,152.40	
Other (Specify)	USDA 122,188.27 Fed 1,260,000	USDA 125,000.00 Fed 2,930,000.80
Carry Forward from Prior Yr		
TOTAL	1,766,993.0	3,213,555.80

Other: Please specify here. Federal matching funds 1,260,000

USDA food money 122,188.27

Federal matching funds 2,930,000.80

USDA food money 125, 000

Expenditures	Prior FY Actual	Current FY Estimated
Personal Service	1,064,245.06	1,477,526.20
Contractual Services	341,845.23	431,500.00
Supplies and Materials	94,775.96	133,550.00
Fixed Charges	16,139.26	24,700.00
Travel	4,950.84	17,500.00
Equipment	25,354.03	35,000.00
Employer Contributions	283,854.64	436,595.76
Allocations to Districts/Schools/Agencies/Entities	0	0
Other: Please explain	0	300,000.00
Balance Remaining		
TOTAL	1,831,165.02	2,856,371.96
#FTES		

Other: Please explain here. Renovations and vehicles



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State: South Carolina
Dates: January 11-13, 2011
Evaluator: Nicki Thiot

	TARGET	GRADUATES	COST PER GRADUATE
2008	65	47	\$22,368
2009	192	93	\$29,686
2010	150	158	\$15,949

	Program Year	Target Graduates	Current Enrollment	Graduates
Current Program Year:	2011	100	73 (2011-1)	0
Current Budget Execution Dates:	<i>From: 10/1/2010</i>		<i>To: 9/30/2011</i>	
	<i>Cash</i>		<i>Non-Cash</i>	
Federal Funds (75%):	\$1,260,000.00			
Required State Match (25%):	\$420,000.00			
Total Base Budget:	\$1,680,000.00			
Additional State Contribution:	\$0			
Total Budget:	\$1,680,000.00			

Quarterly Reports Submitted To NGB				
Budget Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
PY Budget: FY2009	YES	NO	YES	YES (UNSIGNED)
PY Budget FY2010	YES (UNSIGNED)	YES	YES	NO
CY Budget FY2011	NO	NA	NA	NA

RESOURCE MANAGEMENT OVERVIEW

BACKGROUND

This Resource Management Review provides the National Guard Bureau (NGB) with an evaluation of the financial accountability of South Carolina's Youth Challenge Academy within the context of State-managed resources. NGB's objectives of this review are to improve the overall resource management of the Youth Challenge Program, to promote sound business practices, and to develop recommendations that lead to new and innovative approaches to conducting Challenge business-related functions.



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METHODOLOGY

This assessment is based upon the review of financial records and face-to-face interviews conducted by an AOC Solutions, Inc. evaluator with key financial officials involved with the ChalleNGe program at the USPFO, State, and program levels. The primary documents for review are the ChalleNGe program's Master Youth Programs Cooperative Agreement (MYPCA), the State Plan and Annual Performance Goals, and all applicable Federal and State regulations that relate to ChalleNGe program activities within the State.

LIMITATIONS

This review does not constitute a financial audit and the report should not be used for that purpose. While the Evaluator verified data presented, the Resource Management Review is not conducted according to generally accepted auditing standards issued by the American Institute of Certified Public Accountants or Government Auditing Standards issued by the Comptroller General of the United States.

AREAS REVIEWED

This review is structured around two of the ChalleNGe program's functional areas and is primarily concerned with Competitive Sourcing and Improved Financial Performance. Program management and execution of Federal match funds and the 100% Federal funds were assessed.

FOCUS AREAS

The major areas of focus for this review are:

1. Funding Sources: State matching funds; in-kind funding; grants; alternate income sources; and 501(c) (3) contributions.
2. Program Staffing: salaries; benefits; overtime; hiring policies and procedures; unions
3. Shared Resources: CPP
4. Inter-Governmental Coordination
5. MOAs: facilities; school districts; universities; dining facilities; etc.
6. Use of Contractors: dining facilities; staffing etc
7. Resources required to support Annual Performance Goals
8. Program Fiscal Oversight
9. ChalleNGe Program Management Control Evaluation Checklist

INTERVIEWS OF RESPONSIBLE OFFICIALS

1. Youth ChallengeNGe Program Personnel
 - a. Director
 - b. Deputy Director
 - c. Cadre Staff Supervisor
 - d. Logistics Specialist
2. State Military Department Fiscal Office
 - a. State's Agreements Coordinator
 - b. Budget Officer



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3. USPFO
 - a. USFPO for South Carolina
 - b. GOR
 - c. FPM
 - d. Supervisory Auditor
 - e. Auditor

DOCUMENTS REVIEWED

1. Previous Year Program Annual Performance Goals - Self Assessment
2. Annual YCP Financial Plan (budget) with all modifications (In BMARS)
3. Actual Salaries of all individuals on staff during the previous fiscal year
4. SCYCA Organizational Chart
5. Centralized Personnel Plan for FY2009, FY2010 and FY2011
6. Facilities Memoranda of Agreement, dated 21 December 2009
7. JAG Review of the Facilities Memoranda of Agreement, e-mail dated 6 January 2011
8. Dining Support Memorandum for Record, dated 5 January 2011
9. FY2010 Invoice for Meals
10. FY2011 Year-to-Date Invoice for Meals
11. Inventory Report dated 6 April 2010, Director signed on 7 April 2010
12. Internal Review Report IR 2008-15, dated 13 January 2009
13. Internal Review Follow-up Report IR 2009-016, dated 16 December 2009
14. Internal Review Report IR 2010-008, dated 31 March 2010
15. Quarterly Reports for the last six quarters
16. FY2010 Closeout Extension Request, dated 28 December 2010
17. FY2009 Closeout Extension Request, dated 23 March 2010, and USPFO approved through 30 April 2010
18. FY2009 Closeout Extension Request, dated 8 December 2009, and USPFO approved through 31 March 2010
19. Appointment of Federal Program Manager
20. Staff Termination Report, dated 12 January 2011
21. Staff New Hire Report, dated 12 January 2011
22. Staff Year-to-Date Overtime Report, dated 12 January 2011
23. SCYCA Program Operating Parameters to include Staff, Federal Workman's Compensation Procedures for Cadets, Logistics and Services
24. SOP for Clothing and Equipment for SC Youth Challenge Candidates/Cadets, dated 15 November 2009
25. Purchase Requisition Form
26. SCYCA Supply Request Form
27. Cadet Charge Sheet Form
28. Class 26 Cadet Accounting Records
29. FY2010 NGB Funding Letter, dated 5 March 2010
30. FY2011 TAG Certification of Funds, dated 7 September 2010
31. FY2010 TAG Certification of Funds, dated 15 December 2009



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ACRONYMS USED IN THE REPORT

BMARS – Budget Management and Reporting System
DMARS - Data Management and Reporting System
FPM – Federal Program Manager
IR – Internal Review
JAG – Judge Advocate General
MOA – Memorandum of Agreement
MOU – Memorandum of Understanding
MYPCA – Master Youth Programs Cooperative Agreement
OCC - Object Class Code
SCARNG – South Carolina Army National Guard
SCEIS - South Carolina Enterprise Information System
SCYCA – South Carolina Youth Challenge Academy
SOP – Standard Operating Procedure
TAG – The Adjutant General
USPFO – United States Property and Fiscal Officer

PROGRAM EVALUATION SUMMARY

OBSERVATIONS WITH RECOMMENDATION FOR CONTINUANCE

OBSERVATION A - The cooperation and collaboration shared and exchanged between the Program, USPFO, and State is key to the success of the Program and is commendable.

OBSERVATION B - The Logistics Specialist has relocated Program property several times as a result of the consolidation of the two South Carolina Programs into the one site at McCrady Training Center; yet the warehouse was organized, safe-guarded and property accountability controls were in-place.

OBSERVATION C - The Cadre Staff Supervisor's management of the Cadet's accounts is exemplary; and is maintained with a visible separation of duties.

OBSERVATION D - Despite difficulties encountered with the State's new accounting system, and being fairly new herself, the Budget Officer has established effective tools to reconcile all transactions to ensure recorded expenditures are 100% accurate.

OBSERVATION E - Under the leadership, direction and vision of the Director this Program continues to be viable and invigorated as he is charting the course to revitalize the Program at this new site; and he monitors Program activities to ensure success.



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STATUS OF PREVIOUS RESOURCE MANAGEMENT REVIEW FINDINGS (FY2010)

FINDING A – There is on file, a Memorandum for Record (MFR), dated August 2009. This document has not been revised and updated to reflect current changes that have taken place with the consolidation of two Youth Challenge sites into one location and one program.

RECOMMENDATION A – This MFR should be updated and reflect specifically the current obligations, within the parameters of the Cooperative Agreement, between South Carolina National Guard Youth Challenge Program and the South Carolina McCrady Training Center. **CLOSED.** A revised MOA for the new site was executed on 21 December 2010.

FINDINGS WITH RECOMMENDATIONS FOR CHANGE

FINDING A - FY2009 had not been closed-out and the last USPFO approved extension was only through 30 April 2010.

RECOMMENDATION A - We recommend that FY2009 be closed-out if all obligations are liquidated; or an extension for the State to submit their final FY2009 accounting be approved.

FINDING B - The BMARS quarterly reports for FY2009-Q4 and FY2010-Q1 had not been reviewed/signed for contract performance and financial compliance by the USPFO and/or appointed FPM, although unsigned copies were posted to BMARS; and the FY2009-Q2, FY2010-Q4 and FY2011-Q1 reports had not been reviewed, signed or submitted for BMARS posting.

RECOMMENDATION B - We recommend that these quarterly reports be reviewed, signed and submitted for posting to BMARS.

SIGNIFICANT FINDINGS, MYPKA REFERENCES AND RECOMMENDATIONS

There are no Significant Findings.

RESOURCE MANAGEMENT REVIEW CONCLUSIONS

2011 South Carolina (SC) Resource Management Review



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The South Carolina Youth Challenge Academy (SCYCA) has an MOA that authorizes training to be conducted primarily within the Federally licensed areas of the SCARNG Garrison Command properties located at McCrady Training Center (MTC) and Clarks Hill Training site (CHTS). This site is adequate for the Program and offers many advantages over their prior locations. It's an isolated site that readily contains activities of the Cadets, yet affords excellent training opportunities and a confidence course. Additionally, it is a military site and the Cadets are surrounded by appropriate role models.

The State's accounting system, South Carolina Enterprise Information System (SCEIS), creates significant difficulties in accounting for all Cooperative Agreements, not just the one for the Challenge program. Due to these accounting irregularities, all Cooperative Agreements required extensions to their close-outs so evidenced by the TAG's Chief Financial Officer's FY2009 and FY2010 extension request letters. These accounting irregularities resulted in incomplete posting of expenses to BMARS, i.e. CPP and Staff Benefits, as reconciliations couldn't be completed due to the always changing numbers from the System. The Budget Officer is effectively maintaining separate and redundant accounting records to ensure the SCYCA budget is not over-obligated. However, timely posting to BMARS is extremely important for budget execution and oversight and planning by the program director and NGB.

Although many of the program buildings are undergoing extensive remodeling, and classes and administrative offices are in temporary locations throughout the site, the program staff members are maintaining a smooth running operation.

OBSERVATIONS: Program Management

Fiscal Waivers
<i>Comments:</i> There are no fiscal waivers currently in effect.

Program Staff Categories:			
State Employees	State Contract Employees	Program Contract Employees	Other
✓			
<i>Comments:</i> Employees are not unionized. The State Employees are categorized as "Federal Grant Employees". They have the option to take benefits or not (with a salary adjustment). The term of their employment is based on receipt of federal funds for the Program.			

Program Resources
<i>Comments:</i> Currently the Supply Building is used only by the Program. However, they have been told they will have to share the facility; although to date this has not occurred.

Program Facilities
<i>Comments:</i> At the time of this Visit, the Administrative Offices and Classrooms were



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undergoing a complete remodel. The Program Director has found this site to be very satisfactory for their needs. It's an improvement over the college atmosphere as when they were located on the Clemson University campus. Given this is a military site they are surrounded by appropriate role models. Also, the training site location has confidence type courses and exercise areas. The Program Director has future plans to further improve their location.

Program Agreements

Comments: The MOA between South Carolina Army National Guard Garrison Command and South Carolina Youth Challenge Academy was executed on 21 December 2010. The JAG reviewed the MOA, so evidenced by his e-mail dated 6 January 2011.

Program Procurements

Comments: The program has published policies and procedures for program procurements.

Program Property Accountability

Comments:

- The Logistics Specialist has been with the Program since inception. She began as Cadre and when the Logistics Specialist position became vacant she applied for it as this is her passion. She retired from the military as a Logistician and it was evident by the excellent property storage and accountability she has in-place.
- The last inventory was conducted 6 April 2010 and signed by the Program Director on 7 April 2010.
- The State's threshold for accountable property is \$1,000. However, the Logistics Specialist maintains a spreadsheet separate from the State's property book for property they have identified as accountable if less than \$1,000.
- The Program Director performs unannounced random inventory validations of property either on the State's property book or their separate property spreadsheet.

Cadet Accountability of Program Property

Comments: Funds to cover the loss or damage are deducted from the Cadet's \$100 account that is established with their own funds at the start of the class. The Cadre Staff Supervisor manages the Cadet's account with excellent internal controls and a visible separation of duties. We did see one weak internal control and that occurred when the funds for loss or damage are provided to the Logistics Specialist who in turn gives those funds to the State. An acknowledgement of funds received is provided by the State, although it wasn't readily available for review. We recommend that the receipt the Logistics Specialist receives from the State be given to the Cadre Staff Supervisor as acknowledgement the funds were delivered to the State. That will close this one weakness we found in an otherwise well-managed program.

Appendix 3 Funds



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Comments: The program executed the Appendix 3 Funds in accordance with MYPCA guidance. Appendix 3 Funds are reimbursed based on the State's travel rates.

2. Budget Management

Budget Year	Approved Federal Contribution	Approved State Match		Additional State Contribution	Title7 School Lunch Funds	ADA Funds	Total Closeout Amount
		State Cash	State In-Kind				
PY1 Budget: FY10	\$1,890,000.00	\$630,000.00	\$0	\$0	\$123,176.48		

Funding Sources

Program Funds
<i>Comments:</i> The FY2010 NGB Funding document was not on file in BMARS. During this Visit, the Budget Officer forwarded their copy dated 15 December 2009 to AOC Solutions, Inc. for posting to BMARS.

In-Kind Contributions
<i>Comments:</i> The Program received no in-kind contributions during the current program year.

Title 7 USDA Funds	
Prior Program Year	Amount Received
FY2010	\$123,176.48

Comments:

- The amount applied in FY2010 was \$105,000 per the TAG Certification of Funds dated 15 December 2009; and in FY2011 the amount applied was \$120,000 per the TAG Certification of Funds dated 7 September 2010. The amount of Title 7 USDA Funds received in FY2010 was \$123,176.48.
- When the Program moved to the new site they met with USDA and submitted the meals for approval. USDA toured the dining facility and certified the diet as meeting the standards. Currently, one of the Program's Counselors and the Deputy Director submit the Cadet meal count to USDA for reimbursement.
- The Title 7 USDA Funds have not been reported in BMARS. We ensured the Program Director was made aware of this; and he will ensure they are posted. However, the Budget Officer also assured us these funds will be posted right away. Timely posting to BMARS is very important for budget execution; and is absolutely necessary information for a Program Director.
- This Program Director is very involved with the Budget and is knowledgeable on the appropriate use of USDA funds in that they can only be used to offset food expenses. He's also aware that IAW BMARS, Chapter 5 – Reimbursable Income, once expenditures are entered against the USDA reimbursement, the original funds programmed in OCC 'F'



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are available for use elsewhere.

“BMARS, Chapter 5 – Reimbursable Income USDA-Title 7 Funds

If a Program receives USDA Title 7 funds during the execution of a budget, the funds must be entered as a Reimbursable in BMARS and expenses entered against the reimbursed amount. These Title 7 funds can only be used to offset food expenses and BMARS will only allow these funds, once entered as a Reimbursable, to be expended in the Dining Operations Object Class Code (OCC). Once expenditures are entered against these reimbursements, the original funds programmed in the Dining Operations Object Class Code (F) for these expenses then become available for reprogramming elsewhere in the budget.”

Non-Profit Foundation 501(c)(3) Funds

Comments: The South Carolina Youth Challenge Foundation receives funds for scholarships from the private sector at large and \$500 each year from the Dr. Groom Scholarship Fund. These funds are specifically used for scholarships to include for GED testing if a deserving Cadet didn't accomplish it while in-residence. They must be in the post-residential phase and the funds are paid directly to the GED testing site. They also receive funds for operational requirements such as GED and educational books.

Fundraising Activities

Comments: Funds collected are given directly to the South Carolina Youth Challenge Foundation.

Budget Formulation

Comments Annual Performance Goals are considered in the budget formulation process.

Annual Performance Goals

Comments: The self-assessment was completed in DMARS during this Visit. In the Program Unique Category, their Program Unique Strategic Goal; “Accept 300 applicants, which is the approximate number needed to meet graduation target of 150/year”, cannot be assessed. Their Program Unique Annual Goal; “Increase the visibility of the SC Youth Challenge Program”, was achieved.

Budget Modifications

Comments: The MYPCA and BMARS reflect all budget modifications.

Budget Execution

Comments: Neither FY2009 or FY2010 had been closed-out due to the problems encountered with the State's new accounting system, South Carolina Enterprise Information System. They were still finding irregularities in the expenses and as such did



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not yet have confidence in the final numbers to close-out the MYPCA. FY2009 BMARS expenditures roll-up reflected a zero balance; however, FY2010 did not.

Staffing

Comments: Currently there are two vacant Cadre positions that will be filled. If staff deploys, they are backfilled with Part-Time Temporary State employees.

STAFF TURNOVER SUMMARY										
	Support Staff			Operations Staff			Total Funded Positions	Total Positions Vacated	Total Positions Filled	Percent Turnover
	Funded	Vacated	Filled	Funded	Vacated	Filled				
Current Budget Year 2011	16	7	0	16	7	1	32	14	1	43%
Prior Budget Year 2010	22	21	8	28	11	5	50	32	13	64%

Centralized Personnel Plan (CPP)

Comments:

- On 31 March 2010 Internal Review (IR 2010-008) conducted a consulting engagement requested by the USPFO regarding the FY2011 CPP. "The purpose of this engagement was to determine that the CPP allocated valid costs and was prepared in accordance with appropriate laws and regulations..."
- The State's Agreements Coordinator stated that the CPP costs increased from the prior year due to the consolidation of the two Programs.

Staff Procedures

15f. Amount Overtime Paid Year-to-Date	\$4,554.67
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Comments: The Program has procedures to manage and monitor overtime. Per the Program Director, the State does not require performance appraisals on "Federal Grant Employees".

Living Allowance

Comments: The Program does not pay a living allowance.

Graduation Allowance

Comments: The Program does not pay a graduation allowance.

PROGRAM COSTS		
	FY-09 (P)	FY-10 (P)
Cost Per Graduate	\$29,686.47	\$15,949
Staff % of Actual Budget (Max 80%)	48%	73%
State Benefits Rate (% of Salaries)	16%	0%
Facility Expenses	\$1,296,882.48	\$2,576.13
Dining Cost Per Cadet	\$17.71	\$19.37
Miscellaneous Expenses	\$432,163.82	\$120,735.26
CPP Amount	\$51,433.16	\$94,743.00



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P= Projected

Facility/Maintenance/Utilities

Comments: We found that Paragraph 3.k. of the MOA where facility costs are addressed was not specific regarding utility costs. Per Paragraph 3.k.; “Facilities costs, the SCYCA will pay invoices provided by the Garrison Command for Overhead and Identifiable Incremental Costs (IIC), and for individual work orders requested. Routine maintenance costs are the responsibility of the Garrison, only work orders requested for the SCYCA for changes, damages or improvements shall be charged to the SCYCA.”

Dining Facility

Comments: The dining facility (Crescent Moon Café) is a part of the State Enterprise Operations of the National Guard, and the employees are State Employees. Currently the Crescent Moon Café provides the meals to a separate Cadet dining facility. Only Cadets and authorized Cadre are allowed to eat in this dining facility and the Program is billed for just these meals. Paying customers can eat at the main dining facility only.

Medical Services

Comments: Cadets must pay for medical expenses out of their \$100 initial deposit.

3. Fiscal Oversight

Federal Program Manager

Comments: Both the Program Director and USPFO spoke very highly of the new FPM’s fiscal oversight of, and involvement in, the Program. They had much confidence in his expertise and desire to be a fully functional and effective FPM.



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Receipt of Federal Funds
<i>Comments:</i> The State receives the Federal via reimburseent

Program Year	Closeout Date (required)	Extension Requested Date	Closeout Date (executed)	Federal Funds Returned
2009	31 Dec 2009	30 Mar 2010	Not Closed	
2010	31 Dec 2010	28 Dec 2010	Not Closed	
<i>Comments:</i> FY2009 had not been closed-out and the last USPFO approved extension was only through 30 April 2010.				

USPFO Audits
<i>Comments:</i> IR 2008-15 was completed on 13 January 2009; and the follow-up, IR 2009-016, was completed 16 December 2009. Per the IR 2009-016 Memorandum; "The follow-up engagement determined that adequate corrective actions have been taken on each of the findings noted." And, USPFO-IR confirmed they were confident these Findings had been closed.